

## Appendix 1 Guiding Principles

### An Integrated Approach to the Maintenance of Citywide Parks and Open Spaces

A joint review has been undertaken into the integration of parks maintenance and grounds maintenance functions within the City Services Street Scene Operations and Sport & Culture, Parks teams.

**Context:** Prior to 2010 the business model was a fully integrated service with all parks and open spaces maintained through Street Scene. A decision was made to transfer the larger neighbourhood parks and destination sites to the Parks and Open Spaces Team within Sport, Culture and Parks. The objectives for this were as follows :-

- Improve the **quality of parks playground and allotments** in areas of the city.
- Increase the **number of green flags and green pennant** quality standard parks/green spaces.
- Increase the number of horticultural / green space **apprentices** within the city parks.
- Increase the number of **park rangers and site based gardeners** within parks.

Following transfer Councillors sought assurances that additional benefits would improve the service to citizens:-

- Develop training programmes to improve the skill level of colleagues working in parks and open spaces created ensuring the availability of skills for the future.
- Locate more skilled staff to the green flag, city heritage and destination parks not only to help improve maintenance but also help increase the site based presence and improve security at the interface with citizens.
- Safeguard income generation by developing the quality of the service available to service users.

It is recognised that whilst both the Street Scene and the Parks and Open Spaces Teams have delivered nationally recognised award winning services there are some further economies to be achieved by remodelling the service through integration.

The following principles have been established to inform the review:-

- 1) Destination parks where significant external partnership funding has been invested or a decision to invest is pending will remain within the parks and open spaces team supported by a core of operational staff.
- 2) Destination parks which generate significant event based income and by having a site presence will be beneficial to the offer to customers will remain within the parks and open spaces team supported by a core of operational staff.
- 3) Destination parks where having dedicated site staff form a significant part of the Green Flag quality standard will remain within parks and open spaces supported by a core of operational staff.
- 4) Parks and open spaces currently located in neighbourhoods which have dedicated staff or are currently unstaffed will be integrated with city services teams.
- 5) Larger fleet assets such as large tractors and ride-on grass cutting machines will be integrated with city services and subsequently deployed on a city-wide basis.

- 6) Horticultural apprentice training programmes will be retained within Parks and Open Spaces consistent with the reduced scale of operation.

By applying the principles outlined above it is possible to maintain the strengths in the service which have been developed over recent years whilst driving out gains in efficiency needed to meet budget targets. This approach also maintains flexibility within Sport and Culture to pursue single site management at the key heritage sites in the future.

### **Conclusion**

The table below summarises how the future operation arrangements for each site currently maintained by Parks and Open Spaces and the rationale for the decision. It shows that 41 neighbourhood parks and open spaces will be integrated into City Services and a core maintenance operations will be provided by Parks and Open Spaces at 11 heritage, destination or sport hub sites.

**Appendix A**

**Future Operational Arrangements**

<u>Site Name</u>	Significant external funding	Significant event /other Income	Impact on Green Flag Standard	Parks in Neighbourhoods	<u>Future Operation</u>
Wollaton Park	£0.3m	✓	✓		Core operational staff managed by parks team
Newstead Abbey		✓	✓		Core operational staff managed by parks team
Forest Recreation Ground	£8.1m	✓	✓		Core operational staff managed by parks team
Nottingham Arboretum	£0.42	✓	✓		Core operational staff managed by parks team
Castle Grounds	Multi £m	✓	✓		Core operational staff managed by parks team
Victoria Embankment and Memorial Gardens	£0.785m	✓	✓		Core operational staff managed by parks team
Woodthorpe Park	£0.2m	✓	✓		Core operational staff managed by parks team
Colwick Country Park	Dev.Phase	✓	✓		Core operational staff managed by parks team
Highfield Park	£4.8m	✓	✓		Core operational staff managed by parks team
Harvey Hadden	£16.1m	✓	✓		Core operational staff managed by parks team
Bulwell Hall Golf Course	E.O.I	✓			Core operational staff managed by parks team
Southglade Park	£0.3m	✓	✓		Core operational staff managed by parks team
Bulwell Hall Park				✓	Integrate operational resources in Street Scene
Greens Mill				✓	Integrate operational resources in Street Scene
BrewhouseYard				✓	Integrate operational resources in Street Scene
Birchover Park				✓	Integrate operational resources in Street Scene
Clifton Playing Fields				✓	Integrate operational resources in Street Scene
Vernon Park				✓	Integrate operational resources in Street Scene
Bulwell Forest Park				✓	Integrate operational resources in Street Scene
Bulwell Bogs				✓	Integrate operational resources in Street Scene
Clifton Central Park				✓	Integrate operational resources in Street Scene
Broxtowe Country Park				✓	Integrate operational resources in Street Scene
Queens Drive Recreation Ground				✓	Integrate operational resources in Street Scene

	Significant external funding	Significant event income	Impact on Green Flag Standard	Parks in Neighbourhoods	<b><u>Future Operation</u></b>
Lenton Abbey Park				✓	Integrate operational resources in Street Scene
Lenton Recreation Ground				✓	Integrate operational resources in Street Scene
Valley Road Recreation Ground				✓	Integrate operational resources in Street Scene
Heathfield Park				✓	Integrate operational resources in Street Scene
King Edward Park				✓	Integrate operational resources in Street Scene
Radford Recreation Ground				✓	Integrate operational resources in Street Scene
King George V Park				✓	Integrate operational resources in Street Scene
Melbourne Park				✓	Integrate operational resources in Street Scene
St Marys Rest Garden				✓	Integrate operational resources in Street Scene
Sandy Banks LNR				✓	Integrate operational resources in Street Scene
Silverdale				✓	Integrate operational resources in Street Scene
Colwick Woods LNR				✓	Integrate operational resources in Street Scene
Strelley Recreation Ground				✓	Integrate operational resources in Street Scene
St Leonards x2 parts – Wollaton				✓	Integrate operational resources in Street Scene
Priory Church – Lenton				✓	Integrate operational resources in Street Scene
Holy Trinity Church – Lenton				✓	Integrate operational resources in Street Scene
St Leodagarius – Basford				✓	Integrate operational resources in Street Scene
St Stephens – Sneinton				✓	Integrate operational resources in Street Scene
St Marys – Bulwell				✓	Integrate operational resources in Street Scene
St Wilfreds – Wilford				✓	Integrate operational resources in Street Scene
St Martins – Strelley				✓	Integrate operational resources in Street Scene
Basford Cemetery – Basford				✓	Integrate operational resources in Street Scene
St Marys-Clifton				✓	Integrate operational resources in Street Scene

<u>Site Name</u>	Significant external funding	Significant event income	Impact on Green Flag Standard	Parks in Neighbourhoods	<u>Future Operation</u>
Turney's Quay				✓	Integrate operational resources in Street Scene
Barkergate Rest Garden				✓	Integrate operational resources in Street Scene
Cambridge Circus				✓	Integrate operational resources in Street Scene
Rope Walk				✓	Integrate operational resources in Street Scene
St John's and Racecourse Road				✓	Integrate operational resources in Street Scene
Race Course Centre Area and S.S.I.				✓	Integrate operational resources in Street Scene